



ONE
OCEAN NETWORK EXPRESS

NEWS LETTER

December 4, 2017

A Message from CEO

ONE (Ocean Network Express Pte. Ltd.) is a major new global container shipping company, that comes to market in 2018, and will offer an extensive liner network service portfolio covering over 100 countries internationally. It's key focus will be on enhanced service and innovation, supported by a highly professional and experienced staff organisation with a strong financial balance sheet.

ONE emerged from the legacy of three Japanese liner companies, who historically prided themselves on high level service quality and process excellence. These characteristics, which we highly cherish, are also the founding core principles of ONE. The new company's global headquarters will be in Singapore, to further enhance its intended strong international trading presence. With a global fleet of over 250 vessels, active participation in all major global trade lanes, deployment of the latest IT systems and an extensive terminal ownership portfolio. ONE positions itself as being "large enough to survive, but still small enough to care".

The core values of ONE include Quality, Reliability, Innovation and Customer Satisfaction. Built around an organization which prides itself on Teamwork and Best Practice. We thank you for your interest and support to ONE, and look forward to growing our future involvement together over the many years to come.





Overall progress :

No change from the original schedule

2016



Oct.31 Container Shipping Business Integration

2017



Mar.31 New Company's Trademark and Business Locations



Jul.7 Establishment of Holding Company and Operating Company



Jul.10 CEO appointment and Company Logo



Oct. Sales Activity Start

2018



Feb System Operation and Booking Start



Apr.1 Service Start



NewCo: Ocean Network Express is named as ONE



2017/7/10 @Press Conference

(From Left K-Line: Eizo Murakami, MOL: Junichiro Ikeda, ONE: Jeremy Nixon, NYK: Tadaaki Naito)



We will continue preparations for service start from Apr 2018.

Regional Head Quarter and Local Entity Establishment

- Global Head Quarter : Marina One Office in Singapore will be open in Jan 2018.
- All Regional Head Quarters (Singapore, Hong Kong, UK, USA, Brazil) and Japan Local Office start business.
- Offices in other countries are in progress of establishment.

Antitrust license approval

- Only South Africa is under process of appeal. It will be concluded in Jan 2018.
- Procedure related to the business integration completed in other countries.

Contract with customers (Bid)

- As for the contract effective from Apr 2018, we started to participate in bidding process invited by customers.

Contract with vendors

- As for the contract effective from Apr 2018, we started to talk with vendors.

IT Infrastructure

- Built a core system that combines best practices (Aug 2017).
- Training for booking launch (Feb 2018) started around the world (From Sep 2017).
- E-commerce : Developing multi functional Home Page for customer convenience.

Safe Operation, Environment

- Scheduled installation of state-of-the-art 24 hours vessel operation center in GHQ office.
- Started to formulate ONE own safe navigation standard.
- Started preparations for ISO14001.

Corporate Function

- Decision of audit corporation.
- Decided financial period (Apr – Mar).
- Adopted Global Cash Management System for the more efficient cash flow control.